## Third quarter presentation 2021

LATL.

By CEO Kristian Mørch & CFO Terje Iversen | November 4, 2021





### Agenda

- Highlights
- Financials
- Operational review & Strategy
- Prospects & Market update

## Highlights

### Strong market in the eastern hemisphere, but challenging market in the west

- Timecharter earnings in Odfjell Tankers of USD 125 mill compared to USD 123 mill
  2Q21
- Net result contribution from Odfjell Terminals of USD 1 mill, in line with previous quarter
- Impairment of USD 21 mill related to sale agreement of our last remaining short-sea regional vessels in Asia
- EBIT of USD -7 mill compared to USD 11 mill 2Q21
- Net result of USD -25 mill compared to USD -8 mill 2Q21
- Adjusted for one offs, the 3Q21 net result of USD -4 mill compared to adjusted net result of USD -10 mill in the previous quarter
- We are entering COA renewal season. In 3Q21 we only renewed a minor part of our portfolio, but at an average rate increase of 5%

#### Subsequent events

- Concluded the sale of our two Ethylene/LPG carriers to BW EPIC Kosan Ltd with proceeds received partly in cash and partly in freely transferable shares
- Entered into a sales agreement for the sale of three short-sea vessels. This will mark the exit of Odfjell's presence in the short-seal trade in Asia
- Distribution of USD 6 mill from Den Norske Krigsforsikring for Skib to be booked in our 4Q21 results

#### KEY FIGURES, USD MILLION

(USD mill, unaudited)	4Q20	1Q21	2Q21	3Q21	3Q20	FY20
Timecharter earnings	125.0	120.4	123.4	125.0	128.4	512.6
Total opex, TC, G&A	(65.9)	(67.9)	(67.3)	(68.1)	(64.5)	(258.0)
Net result from JV's	0.0	0.8	0.5	1.1	0.9	13.4
EBITDA	59.0	53.2	56.6	58.2	64.9	268.0
EBIT	17.6	7.8	11.1	(6.8)	26.1	115.0
Net financial items	(19.9)	(22.1)	(18.3)	(17.6)	(21.1)	(83.7)
Net result	(2.6)	(15.6)	(7.8)	(25.3)	3.9	27.8
EPS*	(0.03)	(0.20)	(0.10)	(0.32)	0.05	0.35
ROE**	(2.0%)	(9.9%)	(6.4%)	(7.7%)	3.5%	4.9%
ROCE**	3.6%	1.5%	2.1%	1.6%	5.4%	6.1%

- Figures based on equity method

\* Based on 78.6 million outstanding shares

\*\* Ratios are annualised

"The chemical tanker market was strong in the eastern hemisphere, but continued supply disruptions in the west (in particular the US) remain a challenge. Fundamental demand is high, which supports our positive outlook. The exit from Gas and our last short-sea vessels operating in Asia concludes the streamlining of our deep-sea platfom. There are signs of improvements in our markets, but it will take time for a recovery to materialize and we therefore expect the underlying results in 4Q21 to be in line with 3Q21."

Kristian Mørch, CEO Odfjell SE



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### Income statement – Odfjell Group

#### KEY QUARTERLY DEVIATIONS:

- A. TCE of USD 125 mill, a minor improvement from 2Q21
  - Stable volumes, but less optimal cargo-mix out of the US
- B. Lower operating expenses compared to 2Q21 and at what is expected to be normalized levels going forward
- C. Impairment of USD 21 mill related to sale of three vessels now reclassified as assets held for sale
- D. EBIT of USD -7 mill compared to USD 11 mill in 2Q21. Adjusted for impairment, EBIT improved to USD 14 mill in 3Q21
- E. Decreasing interest cost related to refinancing of higher cost debt concluded in 2Q21, lower debt levels and redelivery of vessels

#### **USD MILLION** 3021 1021 2021 Net Timecharter Earnings (TCE) 120.4 123.4 125.0 (3.6)TC expenses (4.1)(5.3)B (47.4)(49.0) (46.8) Operating expenses Share of net result from associates and JV 0.8 0.5 1.1 General and administrative expenses (16.9)(14.2)(16.0) EBITDA 53.2 56.6 58.2 (45.4)Depreciation (45.8) (45.1)Impairment of ships, property, plant and equipment (21.0) Capital gain (loss) 1.2 0.4 D EBIT (6.8)7.8 4(19.6) Net interest expenses (20.2)(17.8)Other financial items (1.9)1.4 0.2 Taxes (1.3)(0.6)(0.9)G (15.6)7.8) Net results EPS (0.20)(0.10) (0.32)Commercial revenue days (exc. external pool vsls) 6,126 6,348 6,119 Off-hire days 579 519 343

### Balance sheet per September 30, 2021 – Odfjell Group

- A. Ships and newbuilding contracts reduced following sale of three vessels and one gas ship
- B. Cash position plus undrawn commitments on long-term bank facilities of USD 95 mill
- C. Other current assets increased as a result of regional vessels reclassified as assets held for sale
- D. Equity covenant ratio of 29% as of 3Q21

ASSETS, USD MILL	1Q21	2Q21	3Q21
Ships and newbuilding contracts	1531.1	1509.8	1413.2
Right of use assets	266.9	247.3	232.1
Investment in associates and JVs	181.2	179.8	177.6
Other non-current assets/receivables	16.1	15.7	15.0
Total non-current assets	1995.2	1952.7	1837.8
Cash and cash equivalent	71.9	56.9	54.6
Other current assets	164.4	163.9	213.7
Total current assets	236.3	220.9	268.4
Total assets	2231.4	2173.6	2106.2

EQUITY AND LIABILITIES, USD MILL	1Q21	2Q21	3Q21
Total equity	569.1	562.5	531.9
Non-current liabilities and derivatives	29.0	27.5	27.4
Non-current interest bearing debt	1132.1	1,005.2	981.2
Non-current debt, right of use assets	220.6	201.9	187.2
Total non-current liabilities	1381.7	1234.6	1195.8
Current portion of interest bearing debt	99.8	193.5	189.8
Current debt, right of use assets	57.7	57.8	57.7
Other current liabilities and derivatives	123.1	125.2	131.1
Total current liabilities	280.6	376.5	378.5
Total equity and liabilities	2231.4	2173.6	2106.2

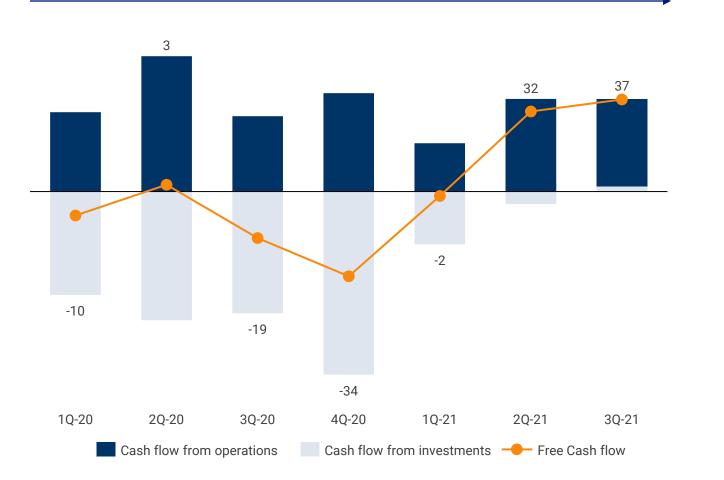
### Cash Flow statement – Odfjell Group

- A. Stable operating cash flow during the quarter of USD 35 mill compared to USD 37 mill in the previous quarter
- B. USD 10 mill relates to sale of one gas ship during the quarter, the sale of the second ship will be booked in our 4Q21 results
- C. Drawdown of USD 10 mill on RCF during 3Q21

Cash flow, USD mill	1Q21	2Q21	3Q21
Net profit	(15.8)	(8.0)	(25.2)
Adjustments	47.2	45.8	61.0
Change in working capital	(20.2)	7.7	(3.6)
Other	8.1	(8.5)	2.8
Cash flow from operating activities	19.3	37.0	34.8
Sale of ships, property, plant and equipment	-	-	10.1
Investments in non-current assets	(10.5)	(8.4)	(8.7)
Dividend/other from investments in Associates and JV	(10.6)	2.9	-
Other	1.1	0.5	0.6
Cash flow from investing activities	(21.1)	(5.0)	2.0
New interest bearing debt	121.2	69.1	-
Repayment of interest bearing debt	(114.3)	(101.8)	(33.8)
Payment of operational lease debt	(15.6)	(14.8)	(14.8)
Dividends	-	G	-
Repayment of drawing facilities	(20.0)	-	10.1
Other	-	-	-
Cash flow from financing activities	(28.6)	(47.5)	(38.5)
Net cash flow*	(31.2)	(15.0)	(2.3)
Opening cash and cash equivalents	103.1	71.9	56.9
Closing cash and cash equivalents	71.9	56.9	54.6

# Free cash flow generation improved after completion of newbuilding programme and reached an annualized level of USD 108 mill in 3Q21

Odfjell Free Cash flow per quarter (USD mill)

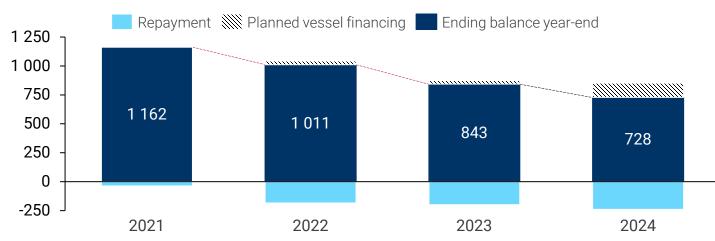


- After conclusion of the newbuilding programme in 2020, our free cash flow generation has improved and will improve in the years to come
- 3Q21 free cash flow generation equates to an annualized free cash flow of USD 108 mill in what we consider a challenging market (excluding USD 10 mil in gain on sale of assets this quarter)
- In line with our financial strategy, free cash flow will be allocated for deleveraging to ensure we can generate positive cash flow throughout the cycle in the long term
- This will position Odfjell to establish a predictable and sustainable dividend policy

### Debt development – corporate & chemical tankers



#### GROSS INTEREST-BEARING DEBT ENDING BALANCE, USD MILLION\*



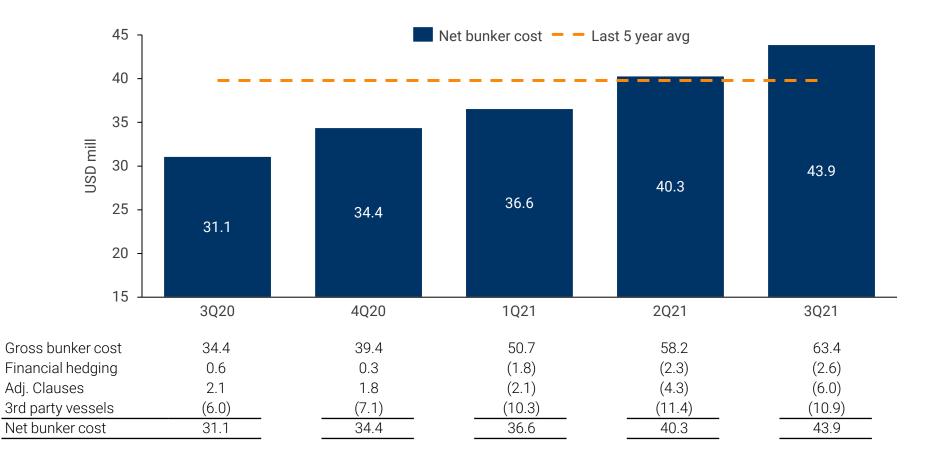
- Installments on secured loans include reduction of undrawn commitments, USD 4m per quarter
- Balloon installment in 4Q21 includes one Gas carrier, now sold and repaid
- Bond maturities are being addressed in line with our financial strategy to lower overall cost of capital

- Scheduled installments on loans and leases reduce gross interest-bearing debt by approximately USD 101m per annum (of which USD 16m is a reduction of undrawn commitments)
- Conservative LTV assumptions in planned vessel
  refinancing transactions

\* Nominal bank, lease and bond debt. Bond debt swapped to USD

### Bunker expenses per 3Q21 – Odfjell Tankers

Bunker costs were USD 43.9 mill in 3Q21, above the historical average.





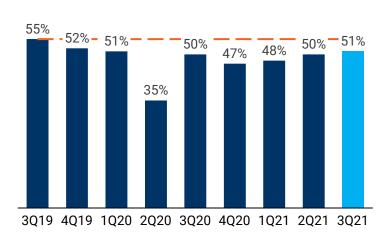
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### COA and volume development

Stable nominations under our contracts, whereas the spot market in the US has been our main challenge during the quarter

- While spot volumes out of the US was a challenge during the quarter, COA nominations remained stable out of the region and across the globe
- In 3Q21 our COA coverage reached 51% compared with 50% in the previous quarter
- Our COA rate renewals grew by 5% but with limited renewals concluded during the quarter
- We are now entering the peak contract renewal season. We continue to push for rate increases and will not enter into loss making contracts based on the strong market outlook

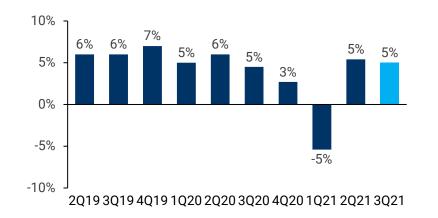


**ODFJELL COA COVERAGE (%)** 

COA coverage — — Average

#### COA RATE RENEWALS (%)





#### VOLUME DEVELOPMENT (MILL TONNES)

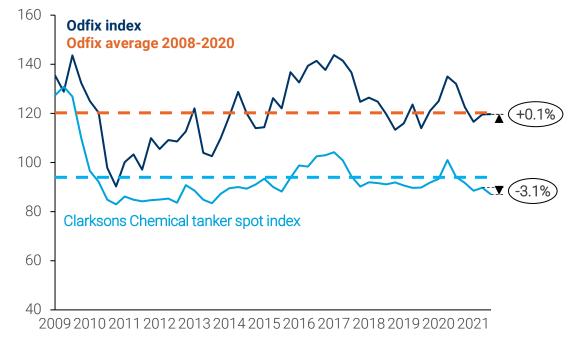
Volumes carried by Pool tonnage Odfjell volumes



### Rates and cargo mix development

## Ongoing supply disruptions in the US and seasonality restricted spot volume availability, which led to more low-margin CPP and vegoils out of the region during 3Q21.

### ODFIX VERSUS CLARKSONS CHEMICAL TANKER SPOT INDEX



#### SPECIALITIES

Improved demand and nominations on COAs

#### VEGOILS

Lower overall volumes carried during the quarter due to increased competition from swing tonnage

### EASY CHEMICALS

Seasonally lower overall volumes and increased competition from swing tonnage in the west

#### CPP

Reduced US spot exports of chemicals led to a higher share of CPP replacement cargoes in 3Q21

### Entered into a sales agreement for the sale of our three remaining shortsea vessels operating in Asia

#### Sale of our three remaining short-sea vessels operating in Asia

The vessels are no longer a strategically good fit with the deep-sea Odfjell platform and have limited opportunities to reach their full potential within our fleet today as reflected by the impairment. The last short-sea vessel on timecharter operating in Asia will be redelivered to its owner in January 2022. The vessels have generated a negative result and cash flow the last years, and the sale will contribute positively to our results going forward.

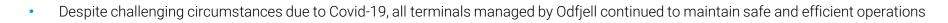
#### This concludes the streamlining of our deep-sea platform

Since 2015, Odfjell has reduced its presence in the regional trades across the globe and established Odfjell as the world's largest deep-sea chemical tanker operator. Three regional vessels operating in South America generates strong results and remains a good strategical fit in our operating platform.

#### REGIONAL AND DEEP SEA FLEET DEVELOPMENT ODFJELL



### Tank Terminals



- 3Q21 EBITDA of USD 7.9 mill as compared to USD 7.6 mill in 2Q21, a guarter-on-guarter improvement of USD 0.3 mill
- The terminals in the US had a good quarter, with high demand for storage capacity and increased activity levels
- In Europe, we saw a continuation of the positive trend from 2Q21 with high demand for storage capacity at our terminal in Antwerp and healthy activity levels •
- In Asia, our terminal in Ulsan experienced another guarter with a reduction in occupancy levels, due to out-of-service capacity and adverse circumstances in the region (e.g., port congestion and bottlenecks in China, power outages and lower production levels)



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performance

Market

development

- The outlook for our terminals in the US and Europe remains positive, and we expect the market in Asia to be stabilizing in 2022
- The construction of 35k cbm in Antwerp is on track to operate from 2Q22





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A perfect storm of logistical bottlenecks and weather-related operational issues has disrupted US chemical production, reducing spot exports...

#### BACKGROUND

Postponed turnarounds and maintenance led to shutdowns and lower operating rates at many US plants in 2020

Hurricane season in fall 2020, the Texas freeze and COVID related disruptions further reduced chemical production

Additional plant issues through the summer of 2021, as well as weather-related shutdowns in 3Q21 put more pressure on chemical availability

All of the above combined with a quicker than expected recovery in domestic demand drove inventories to low levels...

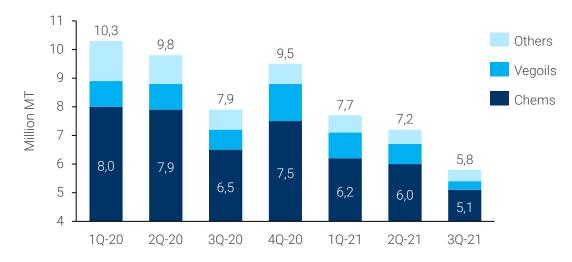
2021

2020

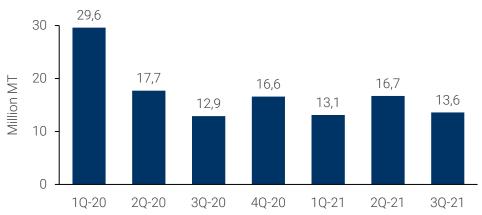
... which boosted prices and removed arbitrage opportunities, reducing incentives for spot exports out of the US

On a global scale, suply chain issues created further bottlenecks in chemical production and downstream ndustries, which added another layer of logistical issues and restricted normal activity

#### US EXPORTS OF CHEMICALS REDUCED...



...AND WEAK CPP EXPORTS INCREASING SUPPLY PRESSURE FROM SWING TONNAGE



# ...but the lower US exports has been replaced by Asian producers leading to strong markets in the Far East

BACKGROUND

Reduced US exports led to increased demand for replacement cargoes from alternative sources

Increasing capacity surplus for some chemicals enabled producers in the Far East to redirect volumes to the West

Additional circumstances including the introduction of ADDs on MEG in Europe further facilitated increased trade flows from Asia to the West in 2021

Congestion and considerable delays in Chinese ports reduced import activity, which combined with higher exports has depleted inventories for some chemicals



#### 300 250 200 50 150 100 50 43 35 0 2019 2020 20202021

#### ASIA – WEST FREIGHT RATE DEVELOPMENT

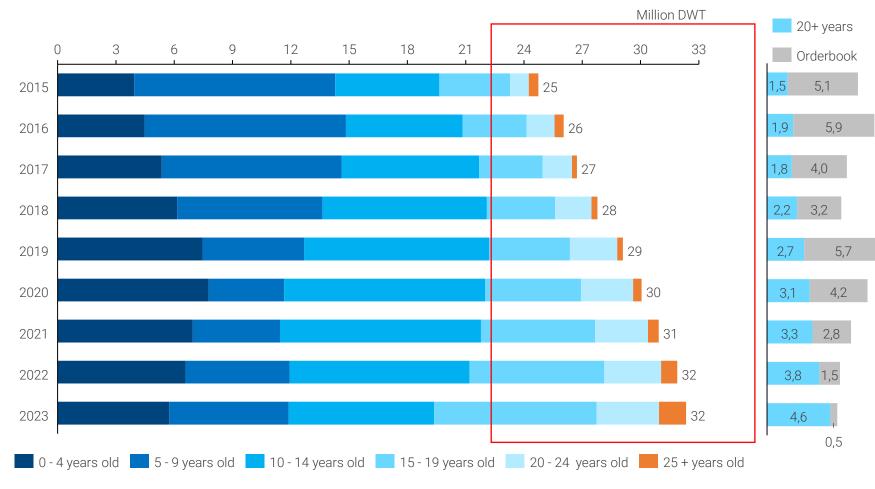


#### NE ASIA – EUROPE EXPORTS\*

Source: Odfjell



CHEMICAL TANKER FLEET AGE DISTRIBUTION



AGE

An increasing share of the chemical tanker fleet is approaching the end of its life cycle

#### NEW ORDERS

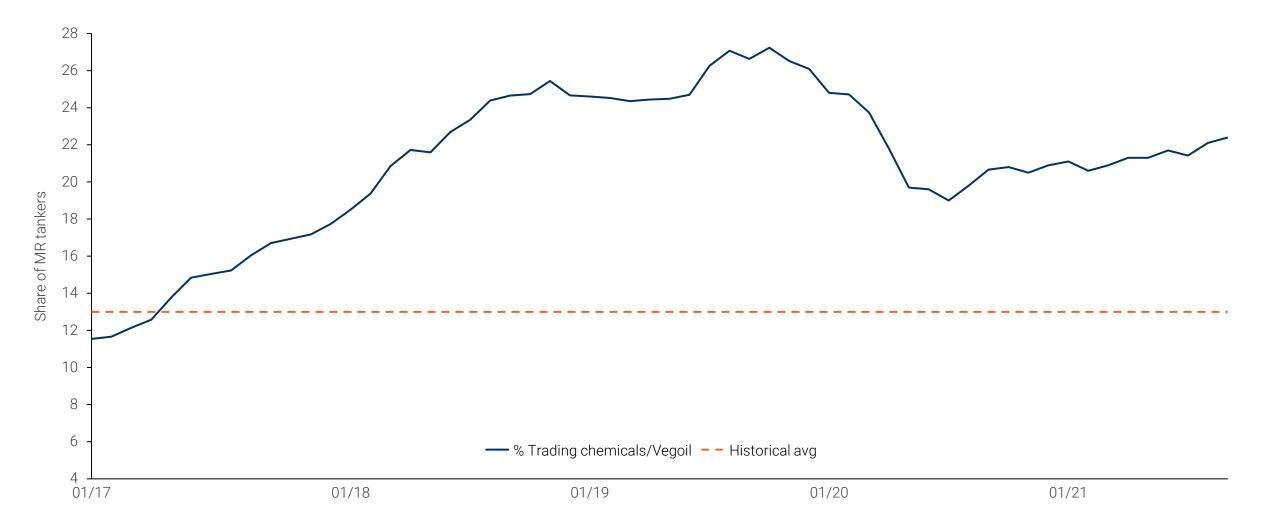
Lack of appetite for new orders to replace ageing tonnage

### RETIREMENT TRADES

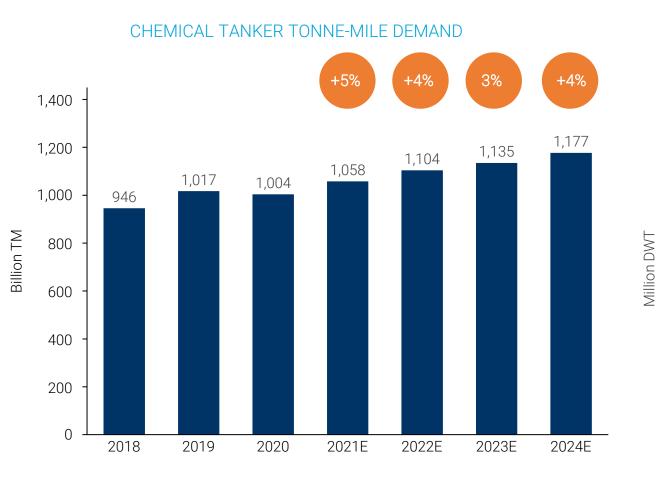
1.2 Mill dwt of core chemical tanker fleethas left the core chemical trade the last18 months adding further positives tothe future supply picture

... And the supply fundamentals looks healthy within neighboring tanker segments as well and we expect swing tonnage pressure to be reversed

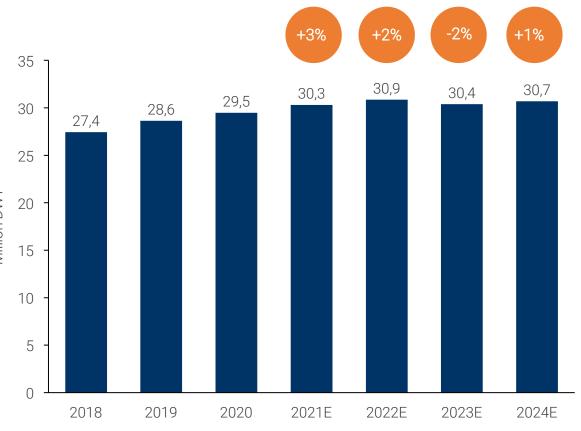
LACK OF ORDERS AND LIMITED FLEET GROWTH WITHIN CRUDE AND CPP AN IMPORTANT DRIVER TO REDUCE SUPPLY PRESSURE IN OUR MARKETS



Market outlook – Fundamental demand to remain healthy and projected to outgrow net fleet growth the next three years



CHEMICAL TANKER NET ELEET GROWTH





Our results	• Stable results despite a seasonally slower quarter where the market in total remains challenging
Odfjell Tankers	• Strong market in the east and challenging market in the west driven by production challenges in the US
Odfjell Terminals	• Stronger demand for storage in the US, normally a precursor for increased demand in the tanker market
Market outlook	Healthy supply outlook and demand expected to outgrow supply the next three years
Guiding	• There are signs of improvements in our markets, but it will take time for a recovery to materialize and we therefore expect the underlying results in 4Q21 to be in line with 3Q21



### Contact

Investor Relations: Bjørn Kristian Røed | Tel: +47 40 91 98 68 | Email: bkr@odfjell.com Media: Anngun Dybsland | Tel: +47 41 54 88 54 | Email: media@odfjell.com

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ODFJELL SE | Conrad Mohrs veg 29 | P.O. Box 6101 Postterminalen | 5892 Bergen | Norway Tel: +47 55 27 00 00 | Email: mail@odfjell.com | CRN: 930 192 503